Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

2008
Open to Public Inspection

				r, or tax year beginning 01-01-2008 and ending 12-31-2008									
	orthe 2 neck if ap			D Employer i	D Employer identification number								
_	dress cha	•	Please use IRS	DETROIT MEDICAL CENTER	38-2571	38-2571767							
_	me char		label or print or	Doing Business As	E Telephone	E Telephone number							
	ıtıal retur	_	type. See Specific		.1-	(313) 578	3-2063						
	minatio		Instruc-	Number and street (or P O box if mail is not delivered to street addres 3663 WOODWARD AVENUE SUITE 200	s) Room/su	G Gross rece	ipts \$ 343,941,448						
	nended r		tions.	City or town, state or country, and ZIP + 4		_							
_				DETROIT, MI 482012403									
I Ap	plication	pending											
				ne and address of Principal Officer LEL DUGGAN PRESIDENTCEO		this a group retu iliates?	rn for						
			3990 J	OHN R CORPORATE OFFICES	аπ	illates?	j res j♥ No						
			•	IT, MI 48201	H(b) Are	e all affiliates inclu	ıded?						
I 18	ax-exem	pt status	 ✓ 501(c)	(3) ◀ (insert no)			st See instructions)						
) W	eb site	e: ► WW	VW DMC OF	RG	H(c) G	roup Exemption f	Number ►						
К Туј	e of org	anızatıon	Corporat	on	L Year of	Formation 1985	M State of legal domicile MI						
Pa	rt I		mary										
3	1	•		ne organization's mission or most significant activities									
Governance	2 See A		al Data Tab	ile If the organization discontinued its operations or disposed o	f mara tha	n 25% of its ass	oto						
<u>ş</u>	3		•	members of the governing body (Part VI, line 1a)			3 21						
Ŝ	4			ndent voting members of the governing body (Part VI, line 1a)			16						
25	5			mployees (Part V, line 2a)		3,373							
Activities &	6			plunteers (estimate if necessary)			30						
\$				ated business revenue from Part VIII, line 12, column (C)			Za 22,402,978						
3		_		iness taxable income from Form 990-T, line 34			'b -292,536						
					F	Prior Year	Current Year						
	8	Contri	ibutions and	d grants (Part VIII, line 1h)		79,188	244,760						
2 €	9	Progra	am service	revenue (Part VIII, line 2g)		318,021,469	335,606,672						
Revenue	10	Inves	tment incor	ne (Part VIII, column (A), lines 3, 4, and 7d)		178,383	6,793,502						
二	11	Other	revenue (P	art VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		80,361	650,638						
	12	Total 12)	revenue—a	dd lines 8 through 11 (must equal Part VIII, column (A), line		318,359,401	343,295,572						
	13	Grants	s and sımıla	r amounts paid (Part IX, column (A), lines 1–3)			0						
	14	Benefi	its paid to o	r for members (Part IX, column (A), line 4)			0						
8	15	Saları 10)	es, other co	ompensation, employee benefits (Part IX, column (A), lines 5	_	162,295,066	171,760,429						
Ŧ	16a	Profes	ssional fund	raising fees (Part IX, column (A), line 11e)			55,200						
Expenses	Ь	(Total f	undraising exp	penses, Part IX, column (D), line 25 $\frac{1,859,181}{}$									
	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		178,004,060	178,164,042						
	18	Total	expenses—	add lines 13-17 (must equal Part IX, line 25, column (A))		340,299,126	349,979,671						
	19	Reven	iue less exp	penses Subtract line 18 from line 12		-21,939,725	-6,684,099						
Net Assets or Fund Balances					Begi	nning of Year	End of Year						
Set	20	Total	assets (Par	t X, line 16)		570,715,308	529,699,482						
AB.	21	Total	lıabılıtıes (F	Part X, line 26)		520,655,668	815,118,436						
훒	22	Netas	ssets or fun	d balances Subtract line 21 from line 20		50,059,640	-285,418,954						
						•	1						

Signature Block Under penalties of perjury, I declare that I have examined this return, including a and belief, it is true, correct, and complete Declaration of preparer (other than of Please Sign Signature of officer Here WILLIAM F ROCHEFORT VP FINANCE Type or print name and title Date Preparer's signature Paid Preparer's Firm's name (or yours Use if self-employed), address, and ZIP + 4 Only

1 See <i>F</i>	Briefly describe the organization's mission Additional Data Table
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O Did the organization cease conducting or make significant changes in how it conducts any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 70,634,269 including grants of \$) (Revenue \$ 71,870,893) LABORATORY SERVICES DMC PROVIDES LABORATORY TESTING FOR ALL THE DMC HOSPITALS DMC PROVIDES A LAB ON SITE AT EACH OF THE DMC HOSPITALS SO THAT "STAT" TESTING (TESTS THAT MUST BE PERFORMED IN LESS THAN ONE HOUR) IS AVAILABLE TO THE HOSPITALS' PATIENTS THERE IS ALSO A CENTRAL LABORATORY WHERE ROUTINE AND SPECIALIZED TESTING IS DONE CURRENTLY, WE PROVIDE TESTING IN SEVERAL AREAS BASIC TESTING INCLUDES HEMATOLOGY, MICRO BIOLOGY (INCLUDING PCR TESTING) AND CHEMISTRY SPECIALTY TESTING INCLUDES TOXICOLGY, HLA (TISSUE TESTING), CYTOGENETICS, COAGULATION, MOLECULAR BIOLOGY AND CYTOLOGY OUR CONTINUAL GOAL IS TO PROVIDE SUPPORT TO THE DMC HOSPITALS WITH THE HIGHEST QUALITY, COS EFFECTIVE LABORATORY SERVICES, INCLUDING DEVELOPING NEW TESTING METHODOLOGIES DURING 2008, THE DMC LABORATORY PERFORMED OVER 500,000 TESTS PER MONTH FOR PATIENTS BEING TREATED BY DMC HOSPITALS AND OUTPATIENT FACILITIES
AL	(Code) (Eveness & E6.625.160 unduding grapts of &) (Devenue & E6.411.925.)
4b	(Code) (Expenses \$ 56,635,169 including grants of \$) (Revenue \$ 56,411,825) GRADUATE MEDICAL EDUCATION THIS PROGRAM PROVIDES THE DMC HOSPITALS WITH RESIDENT PHYSICIANS THAT ENABLE THE DMC HOSPITALS TO PROVIDE BETTER QUALITY HEALTH CARE TO THEIR PATIENTS AND TO RETAIN HIGH QUALITY ACADEMIC PHYSICIANS ON STAFF THE GRADUATE MEDICAL EDUCATION PROGRAM HAD APPROXIMATELY 1,000 RESIDENTS IN 2008 AS THE RESIDENTS PROGRESS THROUGH THE TRAINING PROGRAM AND BECOME SENIOR RESIDENTS, THEY TAKE MORE RESPONSIBILITY FOR THE SUPERVISING AND TRAINING OF THE NEW MEDICAL STUDENTS AND JUNIOR RESIDENTS THE AREAS OF MEDICINE INCLUDE INTERNAL MEDICINE, FAMILY MEDICINE, EMERGENCY MEDICINE, NEUROLOGY, OBGYN, OPHTHALMOLOGY, PSYCHIATRY, PEDIATRICS, RADIATION ONCOLOGY, UROLOGY, AND RADIOLOGY
4 c	(Code) (Expenses \$ 95,447,953 including grants of \$) (Revenue \$ 97,798,420) MANAGEMENT INFORMATION SERVICES THE INFORMATION SYSTEMS NEEDS FOR THE DMC AND ITS HOSPITALS ARE EXTENSIVE DMC CONTRACTS WITH THE FIRM OF CARETECH TO PROVIDE ALL INFORMATION SYSTEM SERVICES INCLUDING MAINTAINING A NUMBER OF ENTERPRISE-WIDE, MAINFRAME-BASED AND CLIENT SERVER INFORMATION SYSTEMS, SUCH AS PAYROLL, GENERAL LEDGER, MEDICAL RECORDS, AND OPERATING ROOM SCHEDULING IT IS ALSO RESPONSIBLE FOR A NUMBER OF SPECIFIC SYSTEMS ON A VARIETY OF HARDWARE PLATFORMS, AND NETWORK AND COMMUNICATIONS INFRASTRUCTURE THAT ALLOWS THE DMC SYSTEM-WIDE ACCESS TO MOST OF THESE APPLICATIONS INFORMATION SERVICES ALSO SUPPORTS THE VOICE COMMUNICATIONS, OPERATING SERVICE, AND PAGING SYSTEMS ACCROSS THE DMC THESE SYSTEMS ENABLE ALL OF THE DMC ENTITIES TO HAVE ACCESS TO COMMON PATIENT INFORMATION, AS WELL AS THE OTHER BUSINESS INFORMATION AND IMPLEMENTATION OF A SYSTEM-WIDE ELECTRONIC MEDICAL RECORD SYSTEM THIS SYSTEM PROVIDES FOR A HIGHER LEVEL OF PATIENT CARE FOR PATIENTS OF THE DMC HOSPITALS BY MAKING INFORMATION AVAILABLE ELECTRONICALLY TO CARE PROVIDERS IT ALSO SIGNIFICANTLY REDUCES THE CHANCE OF ERRORS BY ELIMINATING PAPER PROCESSES
	(Code) (Expenses \$ 91,312,258 including grants of \$) (Revenue \$ 109,525,534) ADMINISTRATIVE AND STRATEGIC PLANNING SERVICES THE DMC PROVIDES ADMINISTRATIVE LEADERSHIP TO EACH OF THE DMC HOSPITALS THIS LEADERSHIP ROLE INCLUDES DUTIES AND RESPONSIBILITIES THAT WILL HELP TO ACHIEVE THE MISSION AND OBJECTIVES OF EACH HOSPITAL IN A MANNER CONSISTENT WITH THE COLLECTIVE MISSION AND OBJECTIVES OF ALL DMC HOSPITALS STRATEGIC PLANNING SERVICES INCLUDE PROVIDING STRATEGIC AND FINANCIAL PLANNING
	THAT WILL ENABLE THE HOSPITALS TO EFFICIENTLY USE THEIR RESOURCES AND IDENTIFY NECESSARY GOALS AND OBJECTIVES THAT WILL ENABLE THEM TO CONTINUE TO PROVIDE THE HIGHEST QUALITY AND MOST COST EFFECTIVE HEALTHCARE SERVICES TO THE COMMUNITY
4d	Other program services (Describe in Schedule O) (Expenses \$ 91,312,258 including grants of \$) (Revenue \$ 109,525,534)
4e	Total program service expenses \$ 314,029,649 Must equal Part IX, Line 25, column (B).

Part IV	Checklist o	of Required	Schedules
	CHECKHISE	JI KEUUII EU	Scriedule

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes	
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part 🗸	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12		Νο
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Part II</i>	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I			No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part VI

Part IV Checklist of Required Schedules (Continued)

			1 63	140
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νο
С	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes." complete Schedule R.	37	·	Νo

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal			
	of U.S. Information Returns. Enter -0- if not applicable			
	1a 429			
D	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported in 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return.	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
Ь	If "Yes," enter the name of the foreign country CJ			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of \$75 or more?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	7c		No
d	file Form 8282?	,,		110
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νο
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7h		No
8	required?	711		110
•	supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

Section A. Governing Body and Management

No

Νo

Νo

Νo

Yes

Yes

Yes

Yes

Yes

3

4

5

6

7a

7b

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

For each "Yes	s" response to l	ines 2-7 below, and f	or a "No" response to l	lines 8 or 9b below, d	escribe the circumstances,
processes, o	or changes in Sc	hedule O. See instruc	tions.		
				ـ ا	1 -

а	Enter the number of voting members of the governing body	1a	21
b	Enter the number of voting members that are independent	1b	16

2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any
	other officer, director, trustee, or key employee?
3	Did the organization delegate control over management duties customarily performed by or under the direct

supervision of officers, directors or trustees, or key employees to a management company or other person?	
Did the organization make any significant changes to its organizational documents since the prior Form 990	wa

_	filed?	
5	Did the organization become aware during the year of a material diversion of the organization's assets?	

Does the organization have members or stockholders?																	
Does the organization have members, stockholders, or o	othe	er p	erso	ns	who	ma	y el	ect	one	or r	mor	e m	emb	ers	of t	:he	

	Dues the organiza	LIUII	ııav	e men	IIDE	15,5	LUCK	iioiue	:15, (JI ULII	ei p	ersons	VVIIU	ıııay	erect	one	. 01	111016	HILL	IIIDe	.15 0	,, ,,,	
	governing body?																						
b	Are any decisions	of th	e a	overn	ına	body	sub	iect i	to a	pprov	al b	v mem	bers.	stoc	khold	ers,	or	other	per	sons	5?		

•	-	_	•	-		•	•	,	•	
Did the organization	contempo	raneou	ısly	documen	t the me	etings he	ld or written	actions	undertaken during	the
vear by the following	1									

Bid the organization contemporaneously document the meetings held of written detions andertaken during the
year by the following
the governing hody?

b	each committe	ee w	ith autho	rity to a	act on be	half of th	e gove	rnıng bod	y?						
	Does the orga	nıza	tion have	localc	hapters,	branche	s, or af	filiates?							

b	If "Yes," does the organization have written policies and procedures governing the activities of su	ıch (cha	pter	·s,
	affiliates, and branches to ensure their operations are consistent with those of the organization?				

10	Was a copy of the Form 990	provided to the organization	n's governing body be	efore it was filed? Al	lorganız	atıon	s
	must describe in Schedule C	the process, if any, the or	ganızatıon uses to rev	rew the Form 990			

11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be	react	ned	at
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	•	•	

8a	Yes	
8b	Yes	
9a		Νo
9b		
10	Yes	
11		No
-		

Section B. Policies

		Yes	No
Does the organization have a written conflict of interest policy? If "No", go to line 13	12a	Yes	
Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
Does the organization have a written whistleblower policy?	13	Yes	
Does the organization have a written document retention and destruction policy?	14	Yes	
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
The organization's CEO, Executive Director, or top management official?	15a	Yes	
Other officers or key employees of the organization?	15b	Yes	
Describe the process in Schedule O			
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Does the organization have a written conflict of interest policy? If "No", go to line 13. Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?

Section C. Disclosure

- List the States with which a copy of this Form 990 is required to be filed MI
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website another's website upon request
- Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

WILLIAM F ROCHEFORT 3663 WOODWARD AVE SUITE 200 DETROIT, MI 482012403 (313) 578-2063

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if the organization did i	not compens	ate any	offic	er, d	lirec	tor, tru	uste	e or key employee		
		Posit t	(C ion (hat a	chec		I				(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee		Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			\vdash			-				
							1			<u> </u>

Part VII Continued

			(i tion that a			all			(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Оппсы	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
			-							
				\vdash			\vdash			
			1	\vdash			\vdash			
		-	\vdash	\vdash	\vdash		\vdash			
				\vdash						
1b Total			•				>	12,476,381	. 2,305,251	3,128,869

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ▶106

			Yes	NO				
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee							
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes					
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such							
	ındıvıdual	4	Yes					
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person							
	Tempered to the organization 17 year, complete sendants 7 to Such person	5		Νo				

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
KITCH DRUTCHAS WAGNER VALITUTTI ONE WOODWARD AVENUE DETROIT, MI 482265485	LEGAL SERVICES	4,490,024
TANOURY CORBET SHAW NAUTS & ESSAD 645 GRISWOLD STREET DETROIT, MI 482263602	LEGAL SERVICES	3,669,095
LAKEFRONT CAPITAL LLC PO BOX 402582 ATLANTA, GA 303842582	SOFTWARE LEASE	2,080,060
ASSOCIATED REGIONAL & UNIV PATHOLOG PO BOX 27964 SALT LAKE CITY, UT 84127	LAB TESTING	1,472,571
WAYNE STATE UNIVERSITY PO BOX 02788 DETROIT, MI 48202	PHYSICIAN SERV	1,069,002
2 Total number of independent contractors (including those in 1) who rec		59

Statement of Revenue

					(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
	1a	Federated camp	aıgns 1a					, ,
at st	ь	Membership due						
gra	c	Fundraising eve	1b					
Contributions, gifts, grants and other similar amounts	`	i ullulaisilig eve	1c					
<u>#</u> ,ਰ*਼	d	Related organiza		25,376				
ž, E	e	Government grants	(contributions) 1e	39,092				
uatio er:	f	All other contributions similar amounts not	ns, gifts, grants, and : included above	180,292				
ē.ē			1 f					
걸	g	Noncash contrib	outions included in 365					
ပ္က	h		1a-1f)		244,760			
				Business Code				
шe	2a	MANAGEMENT FEES	;		190,409,319	190,409,319		
.ven	ь	PURCHASING REVE	NUE		108,297,527	108,297,527		
Program Service Revenue	c	NET COMMERCIAL	AB REVENUE	621,500			22,236,711	
¥ Čć	d	OTHER EXEMPT RE	ZENUE	,	8,452,647	8,452,647	,	
Š	e	BENEFITS ADMIN			4,725,442	4,725,442		
E	f		m service revenue		1,485,026	1,009,879	166,267	308,880
100					1,103,020	1,003,013	100,207	300,000
<u>ራ</u>	g	Total. Add lines ► \$ 335,606,672	2a-2f					
	3		ome (including divi	dends, interest				
			nounts)	ŀ	6,880,584			6,880,584
	4	Income from invest	ment of tax-exempt b	ond proceeds				
			,	•				
	5	Royalties						
	6a	Gross Rents	(ı) Real 569,431	(II) Personal				
	b	Less rental	303,131					
		expenses Rental income	569,431					
	C	or (loss)			500 424			550.434
	d	Net rental incom	ne or (loss)	· · · · ·	569,431			569,431
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of	558,794					
		assets other than inventory						
	b	Less cost or other basis and	645,876					
		sales expenses	-87,082					
	c d	Gain or (loss) Net gain or (loss			-87,082			-87,082
	<u> </u>		• • • • •	. ▶	0,7002			1,002
	8a	Gross income frevents (not incl						
enne		of contributions 1c) See Part IV	reported on line ', line 18 <i>G if total exceeds</i>					
Э́е,			а					
Other Revenue	b c		ensesb oss) from fundrais	ng events				
•	9a	Gross income fr activities See p Complete Schedu exceeds \$15,000	eart IV , line 19 le G if total					
	[a					
	b c	Less direct exp	oenses b oss) from gaming a	activities				
				►				
	10a	Gross sales of i returns and allo						
	ь	Less cost of an	ods sold b					
	c		oss) from sales of	inventory				
		Miscellaneous	Revenue	Business Code				
	11a	PARKING REVE	NUE		59,754			59,754
	ь	VENDING MAC	HINE COMM		21,453			21,453
	_	REVENUE						
	С							
	d	All other revenu						
	e	ıotal. Add lines	11a-11d	\$ 81,207				
	12		Add lines 1h, 2g, 3		343,295,572	312,894,814	22,402,978	7,753,020
		8c, 9c, 10c, and 11	e	. ▶				

Form 990 (2008) Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).							
Do r	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses		
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21						
2	Grants and other assistance to individuals in the U S See Part IV, line 22						
3	Grants and other assistance to governments, organizations and individuals outside the U.S. See Part IV, lines 15 and 16						
4	Benefits paid to or for members						
5	Compensation of current officers, directors, trustees, and key employees	6,445,764	4,309,269	2,136,495			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$						
7	Other salaries and wages	132,026,963	117,989,152		1,162,008		
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	814,920	696,172	75,971	42,777		
9	Other employee benefits	26,031,963	23,384,459	2,551,876	95,628		
10	Payroll taxes	6,440,819	5,738,419	626,216	76,184		
11	Fees for services (non-employees)						
а	Management						
Ь	Legal	3,287,625	2,964,156	323,469			
С	Accounting	916,254	826,104	90,150			
d	Lobbying	439,245		439,245			
e	Professional fundraising See Part IV, line 17	55,200			55,200		
f	Investment management fees						
g	Other	15,909,068	14,625,927	1,156,839	126,302		
12	Advertising and promotion	6,961,040	6,215,441	678,272	67,327		
13	Office expenses	2,781,194	2,496,396	272,424	12,374		
14	Information technology	73,715,739	66,462,847	7,252,892			
15	Royalties						
16	Occupancy	12,861,504	11,596,061	1,265,443			
17	Travel	448,966	392,226	42,802	13,938		
18	Payments of travel or entertainment expenses for any Federal, state or local public officials						
19	Conferences, conventions and meetings	348,826	294,714	32,161	21,951		
20	Interest	7,899,184	7,121,983	777,201			
21	Payments to affiliates						
22	Depreciation, depletion, and amortization	24,184,390	21,804,646	2,379,744			
23	Insurance	1,280,729	1,280,729				
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)						
а	SUPPLIES - MEDICAL	17,522,563	17,522,563				
	SERVICE CONTRACTS	1,683,840	1,518,167	165,673			
c	DUES AND SPONSORSHIPS	1,511,038	1,294,800	141,298	74,940		
d	BAD DEBT & OTHER EXPENSE	1,055,249	956,682		98,567		
e	SUPPORT SERVICES - MIS	900,000	811,449	88,551			
f	All other expenses	4,457,588	3,727,287	718,316	11,985		
25	Total functional expenses. Add lines 1 through 24f	349,979,671	314,029,649	34,090,841	1,859,181		
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		·		·		

Parity Balance Sheet	Dart Y	Ralance	Sheet
----------------------	--------	---------	-------

					(A)		(B)
	ا م				Beginning of year	_	End of year
	1	Cash—non-interest-bearing	•		4 000 577	1	
	2	Savings and temporary cash investments	•		1,333,577	2	07.040
	3	Pledges and grants receivable, net	•		14,192		37,942
	4	Accounts receivable, net			3,833,629	4	4,290,074
	5	Receivables from current and former officers, directors, trustees other related parties <i>Complete Part II of Schedule L</i>	employees or •		5		
	6	Receivables from other disqualified persons (as defined under s persons described in section 4958(c)(3)(B) Complete Part II of			6		
	7	Notes and loans receivable, net		9,106,369	7	9,071,156	
	8	Inventories for sale or use			-429,418	8	-358,961
2	9	Prepaid expenses and deferred charges			4,099,917	9	4,431,333
ssets	10a	Land, buildings, and equipment cost basis	_{10a}	386,741,957			
⋖		Land and the distance of the Constant Port VII of	IUa	366,741,937	-		
	Ь	Less accumulated depreciation <i>Complete Part VI of</i> Schedule D	10ь	340,408,827	57,828,197	10c	46,333,130
	11	Investments—publicly traded securities					
	12	Investments—other securities See Part IV, line 11 Complete P Schedule D	art VI.	I of		12	
	13	Investments—program-related See Part IV, line 11 Complete F	II		13		
		of Schedule D .		14			
	14	Intangible assets	40.4.009.845		405 904 909		
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D	494,928,845	15	465,894,808		
	16	Total assets. Add lines 1 through 15 (must equal line 34)			570,715,308	16	529,699,482
	17	Accounts payable and accrued expenses .	91,075,158	17	72,292,680		
	18	Grants payable		18			
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities			79,650,739	20	79,650,739
<u>. 6</u>	21	Escrow account liability Complete Part IV of Schedule D				21	
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
<u> </u>		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable			24		
	25	Other liabilities Complete Part X of Schedule D			349,929,771	25	663,175,017
	26	Total liabilities. Add lines 17 through 25	520,655,668	26	815,118,436		
— Ф		Organizations that follow SFAS 117, check here ► $\sqrt{}$ and comp through 29, and lines 33 and 34.	olet e l	ines 27			
ž.	27	Unrestricted net assets			35,070,315	27	-300,360,697
Balance	28	Temporarily restricted net assets			13,781,325		13,733,743
=	29	Permanently restricted net assets			1,208,000		1,208,000
Fund		Organizations that do not follow SFAS 117, check here ▶ ☐ ar	nd con	nplete	,,		,
<u>-</u>		lines 30 through 34.					
2	30	Capital stock or trust principal, or current funds		30			
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31			
Ą	32	Retained earnings, endowment, accumulated income, or other fu		32			
Net	33	Total net assets or fund balances			50,059,640	33	-285,418,954
_	34	Total liabilities and net assets/fund balances			570,715,308	34	529,699,482
Pa	rt XI	Financial Statements and Reporting					
1	747	andiai otatomento ana keporting					

Dart VI	Einancial	Statements	and Reporting
	Financiai	Statements	and keporting

			Yes	No
1	Accounting method used to prepare the Form 990		. 35	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b		Νο
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
ь	If "Yes," did the organization undergo the required audit or audits?	3b	Yes	

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization DETROIT MEDICAL CENTER

Employer identification number

						38-	2571767				
Pa	rt I	Reason	for Public C	harity Status (to be co	mpleted by all or	ganızatıons) (See	Instruction	s)			
The	rganı	ızatıon ıs not	a private found	ation because it is (Please	check only one org	anızatıon)					
1	\sqcap	A church, c	onvention of ch	nurches, or association of ch	iurches described i	n Section 170(b)(1)(A)(i).				
2	\sqcap	A school d	escribed in Sec l	tion 170(b)(1)(A)(ii). (Attac	ch Schedule E)						
3	\sqcap	A hospital	or a cooperativ	e hospital service organizati	on described in Sec	tion 170(b)(1)(A)(i	ii). (Attach S	chedule	H)		
4	\sqcap	A medical	research organı	zatıon operated ın conjunctı	on with a hospital d	escribed in Section 1	L70(b)(1)(A)	(iii). En	ter the		
		hospital's i	name, city, and	state							
5	\sqcap	An organiza	atıon operated f	for the benefit of a college or	university owned o	r operated by a gove	rnmental uni	t descri	oed in		
	Section 170(b)(1)(A)(iv). (Complete Part II)										
6	\sqcap	A federal, s	tate, or local g	overnment or governmental	unit described in S e	ection 170(b)(1)(A)((v).				
7	\sqcap	An organiza	ation that norm	ally receives a substantial p	art of its support fr	om a governmental u	nıt or from th	e gener	al public	:	
		described i	n Section 170(b	o)(1)(A)(vi) (Complete Par	tII)						
8	\sqcap	A commun	ty trust describ	oed in Section 170(b)(1)(A)	(vi) (Complete Par	tII)					
9	\sqcap	An organiza	ation that norm	ally receives (1) more than	331/3% of its supp	ort from contribution	s, membersh	ıp fees,	and gro	ss	
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of									
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses									
		acquired by	the organization	on after June 30, 1975 See	Section 509(a)(2).	(Complete Part III)				
10	\sqcap	An organiza	atıon organızed	and operated exclusively to	test for public safe	ty See Section 509(а)(4). (See п	nstructi	ons)		
11	~	-	_	and operated exclusively fo			•	•			
				orted organizations describe				tion 509	9(a)(3).	.Check	
		a $\sqrt{}$ T		type of supporting organiza	Type III - Functio			- Туре I	II - O+I	har	
e	굣		• •	rtify that the organization is		· -	·				
Ū	'	•		agers and other than one or				-			
		section 50									
f		If the organ		d a written determination fro	om the IRS that it is	a Type I, Type II or	Type III su	pporting	organiz	zation,	
g				as the organization accepte	d any dift or contrib	ution from any of the				,	
9		following pe		as the organization accepts	a any give or continu	acron from any or the					
		(i) a perso	n who directly o	r indirectly controls, either a	alone or together w	th persons described	d ın (ıı)		Yes	No	
		and (III) be	ow, the governi	ng body of the the supported	d organization?			11g(i)	Νo	
		(ii) a famıly	/ member of a p	erson described in (i) above	?			11g(ii)	Νo	
		(iii) a 35%	controlled enti	ty of a person described in (i) or (ii) above?			11g(ii	i)	Νο	
h		Provide the	following infori	mation about the organizatio	ns the organization	supports					
	(i) N	ame of	(ii) EIN	(iii) Type of organization	(iv) Is the	(v) Did you notify	(vi) Is th	ne	(vii) Am	nount of	
Supported (described on lines 1 - 9 organization in the organization organization in supp					supp	ort?					

(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (See Instructions))	organız col (i) your go	ation in listed in verning	(v) Did you notify the organization in col (i) of your support? (vi) Is the organization in col (i) organized in the U S?		organization in support?		
		Yes	No	Yes	No	Yes	No	
381357994	3	Yes			Νo		Νo	0
		(described on lines 1 - 9 above or IRC section (See Instructions))	(described on lines 1-9 above or IRC section (See Instructions)) your go docur	(described on lines 1 - 9 above or IRC section (See Instructions)) Output Ou	(described on lines 1-9 above or IRC section (See Instructions)) (See Instructions) The organization in col (i) listed in your governing document? Yes No Yes	(described on lines 1-9 above or IRC section (See Instructions)) The organization in col (i) listed in your governing document? The organization in col (i) of your support? Yes No Yes No	(described on lines 1-9 above or IRC section (See Instructions)) The organization in cold (i) of your cold (i) organization in cold (i) of your governing document? The organization in cold (i) of your cold (i) organization in cold (i) of your support? The organization in cold (i) of your cold (i) organization in cold (i) of your support? The organization in cold (i) of your cold (i) organization in cold (ii) of your support? The organization in cold (ii) of your support suppor	(described on lines 1-9 above or IRC section (See Instructions)) The image of the organization of the org

P	art II Support Schedule for O)(1)(A)(iv) a	nd 170(b)(1)(A)(vi)
	(Complete only if you chec	ked the box o	on line 5, 7, or	8 of Part I.)			
	iblic Support	() 2004	412225	() 2 2 2 5	(1) 2007	() 2000	(6) =
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Tax revenues levied for the organization's						
_	benefit and either paid to or expended on						
	ıts behalf						
3	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
4	Total. Add line 1-3						
5	The portion of total contribution by each						
	person (other than a government unit or						
	publicly supported organization) included						
	on line 1 that exceed 2% of the amount shown on line 11, column						
	(f)						
6	Public Support subtract line 5 from line						
v	4						
To	otal Support	•	•	•	•	•	
Cale	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	A mounts from line 4						
8	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
9	Net income from unrelated business						
	activities, whether or not the business is						
10	regularly carried on Other income Do not include gain or loss						
10	from the sale of capital assets (Explain in						
	Part IV)						
11	Total Support (Add lines 7 through 10)						
12	Gross receipts from related activities, etc	(See instructio	ns)		•	12	•
13	First Five Years. If the Form 990 is for the	•	•	rd fourth or fiftl	ntay yaaras a 5		
13	organization, check this box and stop here	-	nist, second, tim	u, louitil, or littl	rtax year as a s	01(0)(3)	▶ □
							• •
Co	omputation of Public Support Perc	entage					
14	Public Support Percentage for 2008 (line 6	column (f) dıvı	ded by line 11 c	olumn (f))		14	
15	Public Support Percentage for 2007 Sched	ule A, Part IV-	A, line 26f			15	
16a	33 1/3% Test - 2008. If the organization die	d not check the	box on line 13,	and line 14 is 3	3 1/3% or more,	check this box	
	and stop here. The organization qualifies as a publicly supported organization						
b	33 1/3% Test - 2007. If the organization di			•	15 is 33 1/3% c	or more, check tl	_
	box and stop here. The organization qualification						▶ □
17a	10% Facts and Circumstances Test - 2008.	-					
	more, and if the organization meets the "fact and evaluation						
h	organization meets the "facts and circumst 10% Facts and Circumstances Test - 2007.						► 10% or
U	more, and if the organization meets the "fac						
	the organization meets the "facts and circu		•		= -		_
18	Private Foundation. If the organization did						- ,
	instructions		,	. ,	•		▶ □

Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I.) Section A. Public Support (d) 2007 Calendar year (or fiscal year beginning in) (a) 2004 **(b)** 2005 (c) 2006 (e) 2008 (f) Total Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's taxexempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total Add lines 1-5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 c Total of lines 7a and 7b Public Support (Substract line 7c from line 6) **Total Support (b)** 2005 (d) 2007 **(e)** 2008 Calendar year (or fiscal year beginning in) (a) 2004 (c) 2006 (f) Total Amounts from line 6 Gross income from interest, dividends, 10a payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975 Add lines 10a and 10b Net income from unrelated business 11 activities not included in line 10b. whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total Support (Add lines 9, 10c, 11 and 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here **Computation of Public Support Percentage** 15 Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 27g 16 **Computation of Investment Income Percentage 17** Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f)) 17 18 Investment Income Percentage from 2007 Schedule A, Part IV-A, line 27h 18

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

To be completed by organizations described below. Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

Open to Public Inspection

Serv	ıce				
	e organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46	(Political 0	Campa	ign Activit	:ies)
	ction 501(c)(3) organizations complete Parts I-A and B Do not complete Part I-C				
	ction 501(c) (other than section 501(c)(3)) organizations complete Parts I-A and C below Do not com	plete Part I-E	}		
	ction 527 organizations complete Part I-A only	// - la la salas as	A -4114		
	e organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990EZ, Part VI, line 47 ction 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) complete Part I			•	
	ction 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part 1 ction 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete				ПΛ
	e organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax)	raitirb bo	HOL CO	inpiete Fait	11-7-1
	ction 501(c)(4), (5), or (6) organizations complete Part III				
		mployer ide	ntıfıca	tion numbe	r
DE	ROIT MEDICAL CENTER				
		88-257176			
Par	t I-A To be completed by all organizations exempt under section 501(c) are organizations. (See the instructions for Schedule C for details.)	10 sectioi	1 52/		
1	Provide a description of the organization's direct and indirect political campaign activities in Part	IV			
2	Political expenditures		\$		
3	V olunteer hours				
			-		
Par	t I-B To be completed by all organizations exempt under section 501(c)(3 for Schedule C for details.)). (See the	ınstrı	uctions	
1	Enter the amount of any excise tax incurred by the organization under section 4955		\$		
2	Enter the amount of any excise tax incurred by organization managers under section 4955		\$		
3	If the organization incurred in a section 4955 tax, did it file Form 4720 for this year?			☐ Yes	✓ No
4a	Was a correction made?			☐ Yes	✓ No
b	If "Yes," describe in Part IV				
Par	To be completed by all organizations exempt under section 501(c), e (See the instructions for Schedule C for details.)	xcept se	ction	501(c) (3	i).
1	Enter the amount directly expended by the filing organization for section 527 exempt function act	ivities	\$		
2	Enter the amount of the filing organization's internal funds contributed to other organizations for s 527 exempt funtion activities	ection	\$		
3	Total of direct and indirect exempt function expenditures $$ Add lines 1 and 2 and enter here and o 1120-POL, line 17b $$	n Form	\$		
4	Did the filing organization file Form 1120-POL for this year?			☐ Yes	✓ No
5	State the names, addresses and Employer Identification Number (EIN) of all section 527 political were made. Enter the amount half and indicate if the amount was paid from the filing organization.	-			nents

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's internal funds If none, enter - 0 -	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

	(election under sec	organizations exempt under section 501(tion 501(h)). (See the instructions for Schedule belongs to an affiliated group		768
В	<u> </u>	checked box A and "limited control" provisions apply		
		bbying Expenditures— es" means amounts paid or incurred.)	(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influe	nce public opinion (grass roots lobbying)		
b	Total lobbying expenditures to influe	nce a legislative body (direct lobbying)		
c	Total lobbying expenditures (add line	es 1a and 1b)		
d	Other exempt purpose expenditures			
е	Total exempt purpose expenditures	(add lines 1c and 1d)		
f	Lobbying nontaxable amount Enter to columns— If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxable amount is: 20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (ente	er 25% of line 1f)		
h	Subtract line 1g from line 1a Enter -	0- if line g is more than line a		
i	Subtract line 1f from line 1c Enter -	0- ıf lıne f ıs more than lıne c		
j 	If there is an amount other than zero section 4911 tax for this year?	on either line 1h or line 1i, did the organization file Forr	n 4720 reporting	┌ Yes ┌ No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 1a through 1f of the instructions.)

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) Total		
2a	Lobbying non-taxable amount							
ь	Lobbying ceiling amount (150% of line 2a, column(e))							
С	Total lobbying expenditures							
d	Grassroots non-taxable amount							
e	Grassroots ceiling amount (150% of line d, column (e))							
f	Grassroots lobbying expenditures							

	5768 (election under section 501(h)). (See the instructions for Schedule C for		details.) (a)		<i>(</i> 1.)	
		Yes	No	Δ	(b) mour	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines c through i)?	Yes				
c	Media advertisements?		Νo			
d			Νo			
e	, ' '		No			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			43	39,245
h			No			
i	Other activities If "Yes," describe in Part IV Total lines 1c through		Νo		4-	20.245
j	1 otal lines ic through				4.	39,245
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes" enter the amount of any tax incurred under section 4912					
c	If "Yes" enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Νo			
Par	t III-A To be completed by all organizations exempt under section 501(c)(4), se	ction	501((5)), or	
	section 501(c)(6). (See the instructions for Schedule C for details.)			1	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		Г	1	163	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		No
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3		Νο
Par	t III-B To be completed by all organizations exempt under section $501(c)(4)$, se	ction	501(:)(5), or	
	section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No"	OR if	Part	III-A	·,	
	question 3 is answered "Yes." (See the instructions for Schedule C for details.)		4 4			
1 2	Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political		1 \$			
_	expenses for which the section 527(f) tax was paid).					
а	Current Year		2a\$			
b	Carryover from last year		2b\$			
c	Total		2c \$			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3 \$			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?		4 \$			
5	Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)	- ⊢	<u>τ φ</u> 5 \$			
	art IV Supplemental Information		 			
Со	mplete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and	Part I	l-B, line	11		
AIS	so, complete this part for any additional information Identifier Return Reference Explanat	ion				

Part IV Supplemental I	nformation	
Ident if ier	Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2008

DLN: 93493345006109

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Supplemental Financial Statements

Name of the organization **Employer identification number** DETROIT MEDICAL CENTER 38-2571767 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

	organization answered "Yes" to Form 99	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate Contributions to (during year)		
3	Aggregate Grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi	-	nor advised Yes V No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben impermissible private benefit?	3 3	·
Pa	rt III Conservation Easements. Complete	ıf the organızatıon answered "Yes"	to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space	on or pleasure)	n historically importantly land area ertified historic structure
2	Complete lines 2a-2d if the organization held a quali on the last day of the tax year	ified conservation contribution in the form	n of a conservation easement
			Held at the End of the Year
а	Total number of conservation easements		2a
ь	Total acreage restricted by conservation easement	s	2b
c	Number of conservation easements on a certified hi	storic structure included in (a)	2c
d	Number of conservation easements included in (c) a	2d	
3	Number of conservation easements modified, transfe	erred, released, extinguished, or terminat	ed by the organization during
	the taxable year ►		
4	Number of states where property subject to conserva	ation easement is located 🕨	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		lations, and
6	Staff or volunteer hours devoted to monitoring, inspe	cting and enforcing easements during th	e year ►
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing easements during the y	∕ear ► \$
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of se	ction
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	the footnote to the organization's financia nents	al statements that describes
Par	TEXT Complete if the organization answered '		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resear	rch in furtherance of public service,
Ь	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		► \$

Revenues included in Form 990, Part VIII, line 1

following amounts required to be reported under SFAS 116 relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

► \$

	Organizations Maintaining Co									ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ortr	ne fol	•	-	se of its co	ollection	I	
а	Public exhibition		d	Г	Loan or exc	hange programs				
b	Scholarly research		e	Γ	Other					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIV	ollections and explai	n hov	w the	y further the	organızatıon's ex	empt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t			,			ıılar		Vac	✓ No
Par	t IV Trust, Escrow and Custodial						ered "Yes			•
	Part IV, line 9, or reported an an					amzacion anovi	crea rec		>	50,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lan or other intermed	diary	for c	ontributions	or other assets r	not	Γ,	Yes	✓ No
b	If "Yes," explain why in Part XIV and comple	ete the following table	е							
								A mou	nt	
С	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					Γ,	Yes	V No
ь	If "Yes," explain the arrangement in Part XIV	<i>(</i>								
Pai	rt V Endowment Funds. Complete									
		(a)Current Year 2,036,169	(b)Prior	Year (c) T	wo Years Back (d)	Three Years	Back (e)	Four Y	ears Back
1a	Beginning of year balance	2,030,109								
b	Contributions	F20 F11								
С	Investment earnings or losses	-530,511								
d	Grants or scholarships	-103,096								
е	Other expenditures for facilities and programs	-103,096								
f	Administrative expenses									
g	End of year balance	1,402,562								
2	Provide the estimated percentage of the yea	r end balance held a	s							
а	Board designated or quasi-endowment	29 000 %	_							
_	Permanent endowment F 71 000 %									
b	r ermanent endowment F									
c 3a	Term endowment F Are there endowment funds not in the posses	ccion of the organiza	tion	that i	are hold and	administered for	tha			
Ja	organization by	ssion of the organiza	LIOII	tilat (are nela ana	aummstered for	tile		Yes	No
	(i) unrelated organizations							3a(i)		Νο
	(ii) related organizations							3a(ii)		Νo
b	If "Yes" to 3a(II), are the related organizatio							3Ь		No
4	Describe in Part XIV the intended uses of th									
Par	t VI Investments—Land, Buildings	s, and Equipmer	ıt. S				I			
	Description of investment				Cost or other (investment)	(b) Cost or other basis (other)	(c) Depred	ciation	(d) Bo	ook value
1a	Land						1			
b	Buildings		•			7,263,381	6,8	00,691		462,690
_	Leasehold improvements									
	Equipment					376,494,828	333,6	08,136	4	2,886,692
d e	Equipment	<u> </u>				376,494,828 2,983,748	333,6	08,136		2,886,692 2,983,748

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	2.	
(a) Description of security or cateory (including name of security)	(b) Book value		d of valuation ·year market value
Financial derivatives and other financial products		Cost of cha of	year market value
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. Se	e Form 990, Part X, line		
(a) Description of investment type	(b) Book value		d of valuation ·year market value
			7
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, II	ne 15.		
(a) Descri			(b) Book value
See Additional Data Table			
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)		465,894,808
Part X Other Liabilities. See Form 990, Part X	X, line 25.		
(a) Description of Liability	(b) A mount		
Federal Income Taxes			
NOTES PAYABLE AND OTHER OBLIGATIONS	339,297,121		
INTERCOMPANY PAYABLE/POST-RET BEN	278,863,005		
PRO FESSIO NA L LIA BILITY	13,973,621		
SECURITIES LENDING PAYABLE	10,039,179		
FICA LIABILITY	9,308,176		
MISCELLANEOUS	7,098,506		
DUE TO AFFILIATES	4,338,117		
DEFERRED COMPENSATION	257,292		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	663,175,017		

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	
Pari	XIII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Ret	urn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per R	eturn
1	Total expenses and losses per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities]	
b	Prior year adjustments]	
c	Losses reported on Form 990, Part IX, line 25 2c]	
d	Other (Describe in Part XIV)]	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a]	
Ь	Other (Describe in Part XIV) 4b]	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
Dar	t XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
SUPPLEMENTAL FINANCIAL INFORMATION		FORM 990, SCHEDULE D, PART V, LINE 4 THE ENDOWMENTS SUPPORT ENDOWED POSITIONS AT WAYNE STATE UNIVERSITY 1 DIRECTOR OF THE CENTER OF MOLECULAR STUDIES AND GENETICS 2 PROFESSORSHIP OF EMERGENCY MEDICINE

Part XIV Supplemental Information(continued)						
Ident if ier	Return Reference	Explanation				
SUPPLEMENTAL FINANCIAL INFORMATION	SCHEDULE D, PAGE 4, PART XIV	FORM 990, SCHEDULE D, PART V, LINE 4 THE ENDOWMENTS SUPPORT ENDOWED POSITIONS AT WAYNE STATE UNIVERSITY 1 DIRECTOR OF THE CENTER OF MOLECULAR STUDIES AND GENETICS 2 PROFESSORSHIP OF EMERGENCY MEDICINE				

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493345006109

OMB No 1545-0047

Open to Public Inspection

Supplemental Information Regarding SCHEDULE G (Form 990 or 990-EZ) **Fundraising or Gaming Activities**

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Name of the organization DETROIT MEDICAL CENTER

Employer identification number	
38-2571767	

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17	7.
--	----

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- Mail solicitations
- Email solicitations
- Phone solicitations
- In-person solicitations

- e Solicitation of non-government grants
 - Solicitation of government grants
- Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?
- **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) fundrais custo contri contribu Yes	erhave dy or ol of	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
THE DOYLE GROUP	CONSULT/1B		No	57,346	55,200	2,146
Total				1		

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

3

Par	t II	Fundraising Events. Com more than \$15,000 on Form					r repor	ted
			(a) Event #1	(b) Event #2	(c) O ther Events	(d) (A dd c	Fotal Eve ol (a) th col (c))	
			(event type)	(event type)	(total number)		cor (c))	
₽	1	Gross receipts						
Reveilue	2	Less Charitable						
<u>~</u>	3	contributions						
		minus line 2)						
	4	Cash Prizes						
<u>မွ</u>	5	Non-cash Prizes						
Expenses	6	Rent/Facility costs						
ឆ្ន	7	Other direct expenses						
Direct	8	Direct expense summary Add lin	es 4 through 7 in columi	n (d)				
_	9	Net income summary Combine li	nes 3 and 8 ın column (d)				
Par	1111	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	art IV, line 19, or repo	orted m	ore thai	ı
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) To col (a)	tal gamıng through co	(Add ol (c))
R	1	Gross revenue						
98	2	Cash prizes						
Expenses	3	Non-cash prizes						
ă K	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor		Yes%_				
			No	∏ No	No	-		
	7	Direct expense summary Add line	s 2 through 5 in column	(d)				
	8	Net gaming income summary Com	nbine lines 1 and 7 in col	umn (d)				
							Yes	No
9		er the state(s) in which the organiza he organization licensed to operate		<u></u>				
a b		ne organization ncensed to operate No," Explain	gaining activities in eac	n or these states?		. 9	a	
•		to, Explain						
10a		e any of the organization's gaming	licenses revoked, suspe	nded or terminated durin	g the tax year?	10)a	
b	If "Y	es," Explain						
11	Doe	s the organization operate gaming	activities with nonmemb	ers?			1	
12		he organization a grantor, beneficia						
		ned to administer charitable gaming				. _	<u>.</u>	

			res	140
13	Indicate the percentage of gaming activity operated in			
а	The organization's facility			
b	An outside facility	_		
L 4	Provide the name and address of the person who prepares the organization's gaming/special events books and records			
	Name •	-		
	Address •	-		
.5a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a		
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$			
c	If "Yes," enter name and address			
	Name •	-		
	Address ►			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensation 🕨 \$			
	Description of services provided 🟲			
	Director/officer Employee Independent contractor			
.7	Mandatory distributions			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a		
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent	1,4		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493345006109

Compensation Information

200

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule J

(Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

Name of the organization **Employer identification number** DETROIT MEDICAL CENTER 38-2571767 **Questions Regarding Compensation** Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a Receive a severance payment or change of control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III 501(c)(3) and 501(c)(4) organizations only must complete lines 5-8. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of 5а The organization? Νo Any related organization? 5b Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe

ın Part III

Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Addıtıonal Data Table (i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							

Schedule J (Form 990) 2008

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

See Additional Data	Table	
Ident if ier	Return Reference	Explanation
AND EQUITY- BASED PAYMENTS	PAGE 1, PART I, LINE 4	MICHAEL WAYNE 0 531,159 0 JAMES STOPFORD 86,857 0 0
OTHER ADDITIONAL INFORMATION	PART III	SCHEDULE J, PART II, COLUMN (B)(III), OTHER REPORTABLE COMPENSATION, INCLUDES ALL ITEMS OF INCOME THAT ARE NOT BASE SALARY OR BONUS IN NATURE THIS INCLUDES, BUT IS NOT LIMITED TO, NON-EMPLOYEE COMPENSATION, ADMINISTRATIVE STIPENDS FOR PHYSICIANS, SEVERANCE PAY, NONQUALIFIED DEFERRED COMPENSATION PLAN DISTRIBUTIONS, CASH AUTO AND CLUB ALLO WANCES, AND TAXABLE REIMBURSEMENTS OF TAX PREPARATION FEES THESE AMOUNTS ARE ALSO OFFSET BY SEC 125 CAFETERIA PLAN DEDUCTIONS, WHICH HAVE BEEN DEDUCTED IN DETERMINING AMOUNTS REPORTED IN BOX 5, FORM W-2 SCHEDULE J, PART III, PART I, LINE 1A UNDER ITS 2008 EXECUTIVE TOTAL COMPENSATION PROGRAM, THE DETROIT MEDICAL CENTER PROVIDES CERTAIN EXECUTIVE PERQUISITES, INCLUDING FIRST CLASS AIRLINE TRAVEL FOR THE DMC PRESIDENT/CEO AND FOR ANY EXECUTIVE VICE PRESIDENTS AND SENIOR VICE PRESIDENTS WHEN NECESSARY TO ACCOMMODATE LAST MINUTE ARRANGEMENTS PAYMENT OR REIMBURSEMENT OF AIRLINE EXPENSES IS NOT TAXABLE TO THE INDIVIDUAL, PROVIDED APPROPRIATE SUBSTANTIATION IS PROVIDED UNDER THE DMC'S ACCOUNTABLE PLAN RULES THIS PROGRAM ALSO PROVIDES FOR REIMBURSEMENT OF TAX RETURN PREPARATION FEES THIS BENEFIT IS AVAILABLE TO ALL EXECUTIVES WITH A TITLE OF VP AND ABOVE THERE WERE 10 INDIVIDUALS WHO RECEIVED REIMBURSEMENT IN 2008 ALL REIMBURSEMENTS ARE TAXABLE AND SUBJECT TO TAX WITHHOLDING APPROPRIATE DOCUMENTATION TO SUPPORT THE REIMBURSEMENT MUST BE SUBMITTED WITH THE REIMBURSEMENT REQUEST SCHEDULE J, PART III, PART I, LINE 4A JAMES STOPFORD RECEIVED SEVERANCE PAYMENTS OF 86,857 37 DURING 2008 FROM A RELATED ORGANIZATION SCHEDULE J, PART III, PART I, LINE 4B MICHAEL WAYNE RECEIVED A TAXABLE DEEMED DISTRIBUTION UNDER SEC 457(G) DURING 2008 IN THE AMOUNT OF 531,159 36 THIS DISTRIBUTION WAS IN SETTLEMENT OF THE DETROIT MEDICAL CENTER'S OBLIGATION TO HONOR A "GRANDFATHERED" NON-QUALIFIED DISTRIBUTION WAS IN SETTLEMENT OF THE DETROIT MEDICAL CENTER'S OBLIGATION TO HONOR A "GRANDFATHERED" NON-QUALIFIED DEFERRED COMPENSATION PLAN FROM A PREDECESSOR EMPLOYER

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493345006109

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38b or 40b.

OMB No 1545-0047 Open to Public Inspection

Name of the organization **Employer identification number** DETROIT MEDICAL CENTER Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person (b) Description of transaction Yes 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons To be completed by organizations that answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to or Approved (e) In (g)Written from the (a) Name of interested person and (c)Original principal default? by board or lagreement? (d)Balance due organization? purpose amount committee? Yes Τо From No Yes Yes No Total Part III Grants or Assistance Benefitting Interested Persons To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27. (b)Relationship between interested person (c)A mount of grant or type of assistance (a) Name of interested person and the organization

Part IV Business Transactions Involving Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
FLOYD ALLEN ASSOCIATES	SEE SCHEDULE O	355,489	LEGAL SERVICES		Νο
CARETECH	SEE SCHEDULE O	60,241,980	IT & CONSULTING		Νο
HAAPANIEMI-LESSOR	SEE SCHEDULE O	35,000	SVCS-PRES MED STAFF		Νο
GE HEALTHCARE FIN SVS	SEE SCHEDULE O	3,103,251	FINANCING PRODUCTS		Νο
GE MEDICAL SYSTEMS	SEE SCHEDULE O	393,984	IT SERVICES		No

DLN: 93493345006109

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

2008
Open to Public Inspection

Name of the organization DETROIT MEDICAL CENTER

Employer identification number

38-2571767

ldentifier	Return Reference	Explanation
AMENDED RETURN EXPLANATION	FORM 990, PAGE 1, ITEM B	THE DETROIT MEDICAL CENTER (DMC) 2008 FORM 990, PART I, LINE 7B DID NOT ACCURATELY REFLECT THE UNRELATED BUSINESS TAXABLE INCOME FROM FORM 990-T, LINE 34 ALSO ATTACHED IS FORM 5471 WHICH FAILED TO ATTACH TO THE ORIGINAL FILING.

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION	FORM 990 - ORGANIZATION'S MISSION	ENHANCED BY EDUCATION AND RESEARCH IN ALL CLINICAL ENDEAVORS, QUALITY TO CARE IS PARAMOUNT IN ADDITION, THE DMC BELIEVES THAT ACCESS TO QUALITY HEALTH CARE IS THE RIGHT OF EVERY HUMAN BEING DMC, ALONG WITH LOCAL, STATE AND FEDERAL GOVERNMENTS, SUPPORTS A UNIQUE PUBLIC MISSION TO THE RESIDENTS OF THE COMMUNITIES WE SERVE TO ASSURE THIS RIGHT IS PRESERVED

ldentifier	Return Reference	Explanation
FIRST ACHIEVEMENT DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4A	COAGULATION, MOLECULAR BIOLOGY AND CYTOLOGY OUR CONTINUAL GOAL IS TO PROVIDE SUPPORT TO THE DMC HOSPITALS WITH THE HIGHEST QUALITY, COST EFFECTIVE LABORATORY SERVICES, INCLUDING DEVELOPING NEW TESTING METHODOLOGIES DURING 2008, THE DMC LABORATORY PERFORMED OVER 500,000 TESTS PER MONTH FOR PATIENTS BEING TREATED BY DMC HOSPITALS AND OUTPATIENT FACILITIES

ldentifier	Return Reference	Explanation
SECOND A CHIEV EMENT DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4B	THE AREAS OF MEDICINE INCLUDE INTERNAL MEDICINE, FAMILY MEDICINE, EMERGENCY MEDICINE, NEUROLOGY, OBGYN, OPHTHALMOLOGY, PSYCHIATRY, PEDIATRICS, RADIATION ONCOLOGY, UROLOGY, AND RADIOLOGY

ldentifier	Return Reference	Explanation
THIRD A CHIEV EMENT DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4C	THAT ALLOWS THE DMC SYSTEM-WIDE ACCESS TO MOST OF THESE APPLICATIONS INFORMATION SERVICES ALSO SUPPORTS THE VOICE COMMUNICATIONS, OPERATING SERVICE, AND PAGING SYSTEMS ACCROSS THE DMC THESE SYSTEMS ENABLE ALL OF THE DMC ENTITIES TO HAVE ACCESS TO COMMON PATIENT INFORAMTION, AS WELL AS THE OTHER BUSINESS INFORMATION NECESSARY TO ENSURE EFFICIENT QUALITY HEALTHCARE TO THEIR PATIENTS DURING 2008, DMC INFORMATION SERVICES COMPLETED THE INSTALLATION AND IMPLEMENTATION OF A SYSTEM-WIDE ELECTRONIC MEDICAL RECORD SYSTEM THIS SYSTEM PROVIDES FOR A HIGHER LEVEL OF PATIENT CARE FOR PATIENTS OF THE DMC HOSPITALS BY MAKING INFORMATION AVAILABLE ELECTRONICALLY TO CARE PROVIDERS IT ALSO SIGNIFICANTLY REDUCES THE CHANCE OF ERRORS BY ELIMINATING PAPER PROCESSES

ldentifier	Return Reference	Explanation
ALL OTHER ACHIEV EMENTS DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4D	ADMINISTRATIVE AND STRATEGIC PLANNING SERVICES THE DMC PROVIDES ADMINISTRATIVE LEADERSHIP TO EACH OF THE DMC HOSPITALS THIS LEADERSHIP ROLE INCLUDES DUTIES AND RESPONSIBILITIES THAT WILL HELP TO ACHIEVE THE MISSION AND OBJECTIVES OF EACH HOSPITAL IN A MANNER CONSISTENT WITH THE COLLECTIVE MISSION AND OBJECTIVES OF ALL DMC HOSPITALS STRATEGIC PLANNING SERVICES INCLUDE PROVIDING STRATEGIC AND FINANCIAL PLANNING THAT WILL ENABLE THE HOSPITALS TO EFFICIENTLY USE THEIR RESOURCES AND IDENTIFY NECESSARY GOALS AND OBJECTIVES THAT WILL ENABLE THEM TO CONTINUE TO PROVIDE THE HIGHEST QUALITY AND MOST COST EFFECTIVE HEALTHCARE SERVICES TO THE COMMUNITY

ldentifier	Return Reference	Explanation
FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES	FORM 990, PART V, LINE 4B	CAYMAN ISLANDS, BRITISH VIRGIN ISLANDS

ldentifier	Return Reference	Explanation
RELATED PARTY INFORMATION	FORM 990, PAGE 6, PART	THEODORE SCHREIBER, MD MICHELLE SCHREIBER FORM OFFICER
AMONG OFFICERS	VI, LINE 2	FORM OFFICER HUSBAND AND WIFE

ldentifier	Return Reference	Explanation
MANA GEMENT DELEGATED	FORM 990, PAGE 6, PART VI, LINE 3	THE ORGANIZATION HIRED FLOYD ALLEN AND ASSOCIATES TO PROVIDE A PERSON TO FILL THE GENERAL COUNSEL POSITION AND ALSO TO SERVE AS SECRETARY OF THE BOARD OF TRUSTEES

ldentifier	Return Reference	Explanation
CLASSES OF MEMBERS OR STOCKHOLDERS	FORM 990, PAGE 6, PART VI, LINE 6	THE ORGANIZATION IS A DIRECTORSHIP

ldentifier	Return Reference	Explanation
ELECTION OF MEMBERS AND THEIR RIGHTS	FORM 990, PAGE 6, PART VI. LINE 7A	ONE OF THE EX OFFICIO TRUSTEES IS A REPRESENTATIVE NOMINATED BY THE MAYOR OF THE CITY OF DETROIT

ldentifier	Return Reference	Explanation
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990	FORM 990, PAGE 6, PART VI, LINE 10	THE ORGANIZATION'S FORM 990 WAS REVIEWED WITH ITS CFO, VICE PRESIDENT OF FINANCE AND BOARD OF TRUSTEES AUDIT AND CORPORATE COMPLIANCE COMMITTEE PRIOR TO FILING WITH THE IRS

ldentifier	Return Reference	Explanation
ENFORCEMENT OF CONFLICTS POLICY	FORM 990, PAGE 6, PART VI, LINE 12C	THE DETROIT MEDICAL CENTER CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY BY DISTRIBUTING AN ANNUAL QUESTIONNAIRE TO TRUSTEES, OFFICERS AND KEY EMPLOYEES WHICH INCLUDES QUESTIONS RELATED TO EACH POLICY PROVISION RESPONSES ARE THOROUGHLY REVIEWED AND ANY APPARENT CONFLICTS ARE INVESTIGATED AND APPROPRIATE ACTION IS TAKEN

ldentifier	Return Reference	Explanation				
COMPENSATION PROCESS FOR TOP OFFICIAL	FORM 990, PAGE 6, PART VI, LINE 15A	THE DETROIT MEDICAL CENTER USES THE FOLLOWING PROCESS FOR DETERMINING THE COMPENSATION OF THE PRESIDENT/CEO 1 USE OF AN INDEPENDENT COMPENSATION CONSULTANT TO CONDUCT A COMPARABILITY STUDY FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS (PERFORMED LATE 2008) 2 PRESENTATION OF THE FINDINGS OF THE INDEPENDENT COMPENSATION CONSULTANT TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES 3 REVIEW AND APPROVAL OF PROPOSED COMPENSATION RANGES BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES 4 CONTEMPORANEOUS RECORDING IN MEETING MINUTES OF THE COMPENSATION COMMITTEE'S DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION LEVELS PROPOSED FOR THESE INDIVIDUALS, INCLUDING ADJUSTMENTS AS DEEMED APPROPRIATE				

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR OFFICERS	FORM 990, PAGE 6, PART VI, LINE 15B	THE DETROIT MEDICAL CENTER USES THE FOLLOWING PROCESS FOR DETERMINING THE COMPENSATION OF ALL OTHER OFFICERS OR KEY EMPLOYEES WITH THE TITLE OF EVP (EXECUTIVE VICE PRESIDENT) 1 USE OF AN INDEPENDENT COMPENSATION CONSULTANT TO CONDUCT A COMPARABILITY STUDY FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS (PERFORMED LATE 2008) 2 PRESENTATION OF THE FINDINGS OF THE INDEPENDENT COMPENSATION CONSULTANT TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES 3 REVIEW AND APPROVAL OF PROPOSED COMPENSATION RANGES BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES 4 CONTEMPORANEOUS RECORDING IN MEETING MINUTES OF THE COMPENSATION COMMITTEE'S DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION LEVELS PROPOSED FOR THESE INDIVIDUALS, INCLUDING ADJUSTMENTS AS DEEMED APPROPRIATE

ldentifier	Return Reference	Explanation
ADDITIONAL INFORMATION	SCHEDULE O	FORM 990, PART V, LINE 8 - SECTION 501(C)(3) AND OTHER SPONSORING ORGANIZATIONS MAINTAINING DONOR ADVISED FUNDS AND SECTION 509(A)(3) SUPPORTING ORGANIZATIONS THE ORGANIZATION DOES NOT MAINTAIN DONOR ADVISED FUNDS FORM 990, PART VI, LINE 19 - ORGANIZATIONS' GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY AND FINANCIAL STATEMENTS MADE AVAILABLE TO THE PUBLIC THE FILING ORGANIZATION'S ARTICLES OF INCORPORATION ARE AVAILABLE ON THE STATE OF MICHIGAN WEBSITE HTTP //WWW DLEG STATE MI US/BCS_CORP/SR_CORP ASP BY ENTERING THE ORGANIZATION NAME THE BY LAWS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST THE FINANCIAL STATEMENTS ARE INCLUDED IN THE ORGANIZATION'S FORM 990 AND AVAILABLE UPON REQUEST VIA THE IRS PUBLIC INSPECTION PROCESS FORM 990, PART VII, SECTION A, 1A, (B) ESTIMATED HOURS WORKED AT RELATED ORGANIZATIONS NAME HOURS ALLEN, FLOYD 4 RISING, JAY 1 CARTER, BENJAMIN 5 LACUSTA, MICHAEL 1 MALONE, THOMAS 53 BOCK, BROOKS 53 TAYLOR, IRIS 53 EWALD, LUANNE M 50 GRAY, HERMAN B, JR 53 HOSKIN, PATRICA J 40 MALLETT, CONRAD L, JR 53 REILEY, TERRY A 54 SCALLEN, JOSEPH T, JR 50 SCHREIBER, THEODORE, MD 11 STOPFORD, JAMES 40 WOOD, TINA L 50 YELLAN, ROBERT J 53 SCHEDULE L, PART IV BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS COLUMN (A) FLOYD ALLEN & ASSOCIATES COLUMN (B) OFFICER, FLOYD ALLEN, IS MAJORITY OWNER COLUMN (A) CARETECH COLUMN (B) KEY EMPLOYEE, BENJAMIN CARTER, IS TREASURER AND DIRECTOR COLUMN (A) HAAPANIEMI - LESSOR COLUMN (B) TRUSTEE, JOHN HAAPANIEMI, IS PARTINER/OFFICER COLUMN (A) GE HEALTHCARE FINANCIAL SERVICES COLUMN (B) TRUSTEE, ROGER PENSKE, IS A DIRECTOR COLUMN (A) GE MEDICAL SYSTEMS COLUMN (B) TRUSTEE, ROGER PENSKE, IS A DIRECTOR

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493345006109

OMB No 1545-0047

2008 Open to Public Inspection

Schedule R (Form 990) 2008

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

DETROIT MEDICAL CENTER

▶ Attach to Form 990. To be completed by organizations that answerd "Yes" to Form 990, Part IV, lines 33, 34, 35, 36, or 37.

Related Organizations and Unrelated Partnerships

► See separate instructions.

Employer identification number

				38-2571767	
Part I Identification of Disregarded Entities					
(A) Name, address, and EIN of disregarded entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Total income	(E) End-of-year assets	(F) Direct controlling entity
DMC ORTHPAEDIC BILLING ASSOC LLC 3990 JOHN R DETROIT, MI 48201 75-3214661	BILLING	MI			DMC
MICHIGAN MOBILE PET CT LLC 3990 JOHN R DETROIT, MI 48201 87-0790146	HEALTHCARE	MI	891,000		DMC
Part II Identification of Related Tax-Exempt Organizat	ions				
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public chanty status (if section 501(c)(3))	(F) Direct controlling entity
See Additional Data Table					

Cat No 50135Y

Part III	Identification o	f Related	Organizations	Taxable as a	Partnership
			_		•

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income(related, investment, unrelated)	(F) Share of total income	(G) Share of end-of-year assets	end-of-year allocations?		(I) Code V—UBI amount on Box 20 of K-1	Gene man	(J) eral or naging tner?
							Yes	No		Yes	No
DMC PARTNERSHIP IMAGING LLC 3990 JOHN R DETROIT, MI48201 16-1750127	HOLDING CO		DMC DMC	RELATED	41,620	-39,197		No		Yes	
MICHIGAN REGIONAL IMAGING LLC 3990 JOHN R DETROIT, MI48201 56-2517225	MRI SRVCS	MI	NA N/A					No			No
NOVI REGIONAL IMAGING LLC 3901 BEAUBIEN SUITE 2B105 DETROIT, MI48201 45-0595233	DIAGNOSTIC		NA N/A					No			No
ASC DEVELOPMENT LLC 7330 SHADELAND STATION SUITE 200 INDIANAPOLIS, IN46256 42-1690550	SURGERY		NA N/A					No			No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total Income	(G) Share of end-of-year assets	(H) Percentage ownership
See Additional Data Table							

Part V Transactions with Related Organizations	
Note. Complete line 1 if any entity is listed in Parts II, III or IV	Ye

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	'?

- a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity
- **b** Gift, grant, or capital contribution to other organization(s)
- c Gift, grant, or capital contribution from other organization(s)
- **d** Loans or loan guarantees to or for other organization(s)
- e Loans or loan guarantees by other organization(s)
- f Sale of assets to other organization(s)
- Purchase of assets from other organization(s)
- h Exchange of assets
- i Lease of facilities, equipment, or other assets to other organization(s)
- j Lease of facilities, equipment, or other assets from other organization(s)
- k Performance of services or membership or fundraising solicitations for other organization(s)
- I Performance of services or membership or fundraising solicitations by other organization(s)
- m Sharing of facilities, equipment, mailing lists, or other assets
- n Sharing of paid employees
- Reimbursement paid to other organization for expenses
- p Reimbursement paid by other organization for expenses
- q Other transfer of cash or property to other organization(s)
- r Other transfer of cash or property from other organization(s)

	Note. Complete line 1 if any entity is listed in Parts II, III or IV	J	Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity		Yes	
b	Gift, grant, or capital contribution to other organization(s)	1b	<u></u> !	No
c	Gıft, grant, or capıtal contribution from other organization(s)	1c		No
d	Loans or loan guarantees to or for other organization(s)	1d		No
e	Loans or loan guarantees by other organization(s)	1e		No
			·'	<u> </u>
f	Sale of assets to other organization(s)	1f		No
g	Purchase of assets from other organization(s)	1g		No
h	Exchange of assets	1h	1	No
i	Lease of facilities, equipment, or other assets to other organization(s)	1i	Yes	
			1	I = I
j	Lease of facilities, equipment, or other assets from other organization(s)	1j	Yes	
k	Performance of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
- 1	Performance of services or membership or fundraising solicitations by other organization(s)	11	Yes	
m	Sharing of facilities, equipment, mailing lists, or other assets	1m		No
n	Sharing of paid employees	1n		No
			1	
0	Reimbursement paid to other organization for expenses	10	[]	No
р	Reimbursement paid by other organization for expenses	1р		No
			1	1
q	O ther transfer of cash or property to other organization(s)	1q	Yes	
r	O ther transfer of cash or property from other organization(s)	1r	1	No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			

(A) Name of other organization(s)	(B) Transaction type(a-r)	(C) Amount Involved
(1)		
See Additional Data Table		
(2)		
(3)		
(4)		
(5)		
(6)		

Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(A) Name, address, and EIN of entity	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Are all partners section 501(c)(3) organizations?		(E) Share of end-of-year assets	(F) Disproprtionate allocations?		20 of K-1		ır J
			Yes	No		Yes	No		Yes	No
						•		Cala - 4l	R (Form	200) 2000

Software ID: Software Version:

EIN: 38-2571767

Name: DETROIT MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Related	Tax-Exempt Organiza	tions	1	I	
(A) Name, address, and EIN of related organization	(B) Primary Activity	(C) Legal Domicile (State or Foreign Country)	(D) Exempt Code section	(E) Public charity status (if 501(c)(3))	(F) Direct Controlling Entity
CHILDREN'S HOSPITAL OF MICHIGAN	<u> </u>				
3901 BEAUBIEN DETROIT, MI48201 38-1357994	HEALTHCARE	MI	501	3	DMC
DET MED CENTER COOPERATIVE SERVICES	!	1			
DETROIT, MI48201 23-7083832	BILLING	MI	501	3	DMC
DETROIT MEDICAL CENTER GUILD	!	1			
DETROIT, MI48201 38-2480730	AUXILIARY	MI	501	11C	DMC
DETROIT METRO CARE	!	1			
3990 JOHN R DETROIT, MI48201 56-2402607	MCAID HMO	MI	501	11C	DMC
DETROIT RECEIVING HOSPITAL & UHC					
4201 ST ANTOINE BOULEVARD DETROIT, MI48201 38-2320476	HEALTHCARE	MI	501	3	DMC
DMC CENTERS INC					
NOVI, MI48377 38-3021666	HEALTHCARE	MI	501	11A	DMC
DMC NURSING HOMES INC	!	1			
3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2562709	HEALTHCARE	MI	501	3	DMC
DMC PRIMARY CARE SERVICES II					
3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 _38-2578447	HEALTHCARE	MI	501	11A	DMC
HARPER-HUTZEL HOSPITAL					
3990 JOHN R DETROIT, MI48201 38-2391907	HEALTHCARE	МІ	501	3	DMC
HEALTHSOURCE					
3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-6095454	HEALTHCARE	MI	501	11C	DMC
HURON VALLEY HOSPITAL INC	!	1			
1 WILLIAM CARLS DRIVE COMMERCE TOWNSHIP, MI48382 38-2155995	HEALTHCARE	MI	501	3	DMC
REHABILITATION INSTITUTE INC					
261 MACK BOULEVARD DETROIT, MI48201 38-1417366	HEALTHCARE	MI	501	3	DMC
RHHC INC	,				
3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2086422	HEALTHCARE	MI	501	11C	DMC
SINAI HOSPITAL OF GREATER DETROIT					
6071 WEST OUTER DRIVE DETROIT, MI48235 38-1416522	HEALTHCARE	MI	501	3	DMC

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal Domicile (State or Foreign Country)	(D) Direct Controlling Entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income (\$)	(G) Share of end-of-year assets (\$)	(H) Percentage ownership		
CHILDREN'S CHOICE OF MICHIGAN 3990 JOHN R DETROIT, MI48201 38-3318267	COST REIMB	MI	DMC	C CORP	64,111	3,158,542	100 000 %		
DMC HEALTH CARE CENTERS INC 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2648666	MED SRVCS	МІ	DMC	C CORP			100 000 %		
DMC INSURANCE CO LTD C/O MARSH MGT SRVCS CYMN BOX 1051 GEORGETOWN, CAYMAN ISLANDS, BWI CJ 98-0198240	LIABINS	CJ	DMC	C CORP	23,642,000	191,303,000	100 000 %		
METRO TPA SERVICES INC 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 56-2402607	HEALTHCARE	MI	N/A	C CORP	-85	421,399			
MULTI-CARE MEDICAL SERVICES & SUPPL 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2179342	HEALTHCARE	MI	N/A	C CORP	3,601				
PHYX INC 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-3559445	HEALTHCARE	MI	DMC	C CORP			100 000 %		
RADIUS HEALTH CARE SYSTEMS INC 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2282743	HEALTHCARE	MI	DMC	C CORP	-1,674,892	111,814	100 000 %		
RADIUS REAL ESTATE INC 3663 WOODWARD AVENUE SUITE 200 DETROIT, MI48201 38-2646917	HEALTHCARE	MI	N/A	C CORP					
THE MEDICAL PROVIDER ORGANIZATION 3990 JOHN R DETROIT, MI48201 38-2833100	ADMIN SVCS	MI	DMC	C CORP	256	181,957	100 000 %		

	990, Schedule R, Part V - Transactions with Related Organizations (A) Name of other organization	(B) Transaction type(a-r)	(C) A mount Involved (\$)
(1)	SINAI HOSPITAL OF GREATER DETROIT	А	560,000
(2)	CHILDREN'S HOSPITAL OF MICHIGAN	I	309,000
(3)	CHILDREN'S HOSPITAL OF MICHIGAN	К	61,022,000
(4)	DETROIT REC HOSP & UNIV HLTH CTR	К	45,339,000
(5)	HARPER-HUTZEL HOSPITAL	к	93,476,000
(6)	HURON VALLEY HOSPITAL INC	К	22,901,000
(7)	REHABILITATION INSTITUTE INC	к	45,339,000
(8)	SINAI HOSPITAL OF GREATER DETROIT	К	54,632,000
(9)	DETROIT REC HOSP & UNIV HLTH CTR	L	172,000
(10)	CHILDREN'S HOSPITAL OF MICHIGAN	Q	1,059,000
(11)	DETROIT REC HOSP & UNIV HLTH CTR	Q	306,000
(12)	HARPER-HUTZEL HOSPITAL	Q	472,000
(13)	DETROIT REC HOSP & UNIV HLTH CTR	J	1,310,000
(14)	HARPER-HUTZEL HOSPITAL	J	1,539,000
(15)	HURON VALLEY HOSPITAL INC	J	16,000
(16)	SINAI HOSPITAL OF GREATER DETROIT	J	118,000

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493345006109

OMB No 1545-0172

Department of the Treasury Internal Revenue

Depreciation and Amortization (Including Information on Listed Property)

Attachment

Service		See separate instructions	s. PAttach	to your tax ret	urn.		Sequence No 67
Name(s) shown on return		Business or a	ctivity to which	this form relat	es Id	ent if y in	g number
DETROIT MEDICAL CEN	TER	INDIDECT D				25717	67
Part I Election	To Evnance (Certain Property Un	EPRECIATION		38	-25717	67
		isted property, comple			olete Part I		
	•	s for a higher limit for cert				1	250,000
		ced in service (see instru				2	
				· · · ·		—	800.000
		y before reduction in limit	-	uctions) .		3	800,000
		from line 2 If zero or les	•			4	
5 Dollar limitation for tax	year Subtract	line 4 from line 1 If zero	or less, enter -	0- If married fi	ılıng		
separately, see instruc	tions					. 5	
					Т		
(a) D	escription of pro	perty		(business use only)	(c) Electe	d cost	
6				Office)			+
							+
7 Listed property Enter	the amount from	Juna 20		. 7			
						Τ.	
	, ,	erty Add amounts in colu	ımn (c), iines 6	and /		8	
9 Tentative deduction E	nter the smaller	of line 5 or line 8 .				. 9	
10 Carryover of disallower	d deduction from	n line 13 of your 2007 For	rm 4562 .			. 10	
11 Business income limitation	Enter the smaller of	business income (not less than	n zero) or line 5 (se	ee instructions)		11	
12 Section 179 expense	deduction Addl	ines 9 and 10, but do not	enter more tha	n line 11 •		12	
13 Carryover of disallowe	d deduction to 2	009 Add lines 9 and 10,	less line 12	.▶ 13			
Note: Do not use Part		<u>`</u>		ise Part V.			
		Allowance and Other	·		ınclude lısted	property	(See instructions)
14 Special depreciation a							,
tax year (see instructi		, ,		, .	5	14	7,954,503
15 Property subject to see	ction 168(f)(1) e	election				15	
16 Other depreciation (inc	(ludina ACRS)					. 16	13,929,818
		Do not include listed p	property.) (Se	ee instruction	s.)		, ,
			ction A		,		
17 MACRS deductions for	assets placed i	n service in tax years beg	ginning before 2	2008		17	5,205,624
18 If you are electing t	o group any a	issets placed in service	e during the t	ax vear into	one or more	, 	
-		re	-	="	_	1	
		Service During 200				precia	tion System
Section B ASS		(c) Basis for	JO TUX TOUT			precia	tion bystem
(a) Classification of	(b) Month and	depreciation	(d) Dogguery				(m)Danragintion
property	year placed in	(business/investment	(d) Recovery period	(e) Convention	on (f) Met	hod	(g) Depreciation deduction
property	service	use	p 00 u				
10= 2 numanauh		only—see instructions)				-	
19a 3-year property	+	7 472 575	5 0	MO	200 D	_	1 172 052
b 5-year property	+	7,472,575	7 0	MQ	200 D		1,172,952
c 7 - year property		407,363	7 0	MQ	200 D	-	45,/31
d 10-year property							
e 15-year property							
f 20-year property			35 450		S/L		
g 25-year property			25 yrs	MM			
h Residential rental property			27 5 yrs	MM	S/L S/L	-	
			27 5 yrs	MM	<u> </u>		
i Nonresidential real property			39 yrs	MM	S/L	+	
	n C_A coots D's	cod in Somice During 2004	 	MM a the Alternati	S/L	on Sussi	
20a Class life	II CHASSETS Plac	ced in Service During 2008	S TAX TEAT USIN	g the Alternati		JII SYSTE	5111
	1		12 um		S/L	+	
b 12-year	 		12 yrs	NA NA	S/L	+	
c 40-year Part IV Summar	l ' y (See instrud	tions)	40 yrs	MM	S/L		
		•				24	
21 Listed property Enter						21	
22 Total. Add amounts fro		14 through 17, lines 19 urn Partnerships and Sc			∠1 Enterher	e 22	28,308,628
23 For assets shown above	· ·	•	•			1	, ,
portion of the basis att		=	. year, enter the	e 23			

Form 4562 (2008) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) **Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable. Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.) 24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No (c) (i) (e) (b) Business/ (d) (h) (a) (g) Basis for depreciation Flected Type of property (list Cost or other Method/ Date placed in investment Recovery Depreciation/ (business/investment section 179 vehicles first) Convention deduction service basis period use use only) cost percentage 25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) 25 26 Property used more than 50% in a qualified business use % % 27 Property used 50% or less in a qualified business use S/L -% S/L -28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 28 29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 Section B—Information on Use of Vehicles Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles (a) (b) (c) (e) (f) 30 Total business/investment miles driven during the Vehicle 2 Vehicle 3 Vehicle 1 Vehicle 4 Vehicle 6 Vehicle 5 year (do not include commuting miles) 31 Total commuting miles driven during the year 32 Total other personal(noncommuting) miles driven 33 Total miles driven during the year Add lines 30 through 32 34 Was the vehicle available for personal use Yes No Yes No Yes Nο Yes No Yes No Yes No during off-duty hours? 35 Was the vehicle used primarily by a more than 5% owner or related person? **36** Is another vehicle available for personal use? Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions) 37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your Yes No **38** Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners . . . 39 Do you treat all use of vehicles by employees as personal use? 40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received? . **41** Do you meet the requirements concerning qualified automobile demonstration use? (See instructions) Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles Part VI **Amortization** (b) (e) (d) (f) (c) Date A mortization (a) A mortizable Code A mortization for Description of costs amortization period or amount section this year beains percentage

42 A mortization of costs that begins during your 2008 tax year (see instructions)

44 Total. Add amounts in column (f) See the instructions for where to report

43 Amortization of costs that began before your 2008 tax year

43

44

Software ID: Software Version:

EIN: 38-2571767

Name: DETROIT MEDICAL CENTER

Form 990, Part VII - Section Aaa

		Posit t	(C ion (d	chec		I			(=)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
JOHN D BAKER MD	1	×						0	0	0
LORNA L THOMAS MD	1	Х						0	0	0
TED GATZAROS	1	×						0	0	0
CHRISTINE BEATTY	1	×						0	0	0
JOHN HAAPANIEMI MD	1	Х						0	0	0
DANIEL NEMES	1	Х						0	0	0
DAVID BING	1	Х						0	0	0
STEPHEN R D'ARCY	3	Х		x				0	0	0
JOHN G LEVY	2	×		х				0	0	0
MERLE A HARRIS	1	×						0	0	0
MARY STEPHENS FERRIS	1	Х						0	0	0
SAMUEL H BULLOCK JR MD	1	Х						0	0	0
YALE LEVIN	1	Х						0	0	0
FRANK A TAYLOR	1	Х						0	0	0
FRANK D STELLA	1	Х						0	0	0
GAIL TORREANO	1	X						0	0	0
RO GER PENSKE	1	×						0	0	0
RICHARD WIDGREN	1	×						0	0	0
RHONDA WELBURN	1	×						0	0	0
RHEA HEIL	1	×						0	0	0
JOSEPH C VERDUN MD	1	×						0	0	0
KEITH CRAIN	1	×						0	0	0
MICHAEL DUGGAN	55			х				1,107,463	0	260,644
JAY B RISING	52			X				472,509	0	
FLOYD ALLEN	52			X				383,753	0	
THOMAS MALONE	50				X			652,175	0	156,568
BENJAMIN R CARTER	50				X			624,707	0	
MARY ZUCKERMAN	50				X			554,294	0	
MICHAEL LACUSTA	50				X			494,008	0	
DELORIS HUNT	50				Х			340,390	0	

	(C) Position (check all that apply)					I				(E)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee			Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
MICHAEL LEROY	50				х			304,964	0	86,141
VERDELL TO LBERT	50				х			234,403	0	63,278
BROOKS F BOCK	2					х		588,264	0	25,720
MICHAEL WAYNE						х		531,159	0	0
WILLIAM R ALVIN	50					х		476,709	0	108,402
IRIS A TAYLOR	2					х		463,516	0	51,758
TIMOTHY RYAN	50					х		337,855	0	101,535
CONRAD L MALLETT JR	2						х	0	540,896	72,452
HERMAN B GRAY	2						х	0	454,682	81,455
THEODORE SCHREIBER MD	50						х	400,000	43,244	0
DAVID M KATZ	50						х	297,988	0	68,614
JOSEPH T SCALLEN							х	0	294,167	58,539
TERRY A REILEY	2						х	0	253,716	10,921
STANTON M BEATTY	50						х	252,870	0	78,683
DAVID C MANARDO	50						х	237,721	0	72,685
KEVIN G SIMOWSKI	50						х	230,938	0	50,602
RO BERT J YELLAN	2						х	0	205,431	10,705
JOSE E PONTES	10						х	201,904	0	41,188
STEVEN LOREE	50						х	192,486	0	61,760
LUANNE M EWALD							х	0	189,696	54,436
MARILYN T WAYLAND	50						х	181,934	0	63,601
LORI MOUTON-BOECKLER	50						х	135,697	0	43,822
JOHN A KAPLAN	18						х	141,348	0	30,113
MICHAEL PELC	50						х	278,935	0	83,847
WILLIAM ANDERSON	50						x	230,699	0	23,571
DIANA PROSI	50						х	225,490	0	67,852
DONALD GROTH	50						x	178,159	0	63,525
WILLIAM ROCHEFORT	50						х	263,126	0	82,163
MICHELLE B SCHREIBER	50						x	247,636	0	87,276
PATRICIA KUKULA	50						х	208,163	0	62,745

		(C) Position (check all that apply)								(F)
(A) Name and Title	(B) A verage hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations
TINA L WOOD	50						х	157,830	47,502	68,380
CANDACE E SCOTT	50						х	204,310	0	65,115
REGINALD LEE	50						х	195,527	0	63,362
PATRICIA J HOSKIN	10						х	0	157,891	53,440
PAMELA V WHITESELL UNIVERSITY HEALTH CENTER	50						х	148,347	0	65,285
JAMES STOPFORD	10						х	0	118,026	807
ARTHUR HILL	50						х	299,104	0	90,038

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

		Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
а	MANAGEMENT FEES		190,409,319	190,409,319		
ь	PURCHASING REVENUE		108,297,527	108,297,527		
С	NET COMMERCIAL LAB REVENUE	621,500	22,236,711		22,236,711	
d	OTHER EXEMPT REVENUE		8,452,647	8,452,647		
е	BENEFITS ADMIN		4,725,442	4,725,442		

Form 990, Part I, Line 1 - Briefly describe the Organization's mission or most significant activities:

THE DETROIT MEDICAL CENTER (DMC) ASPIRES TO BE THE PREMIER HEALTH CARE RESOURCE IN SOUTHEAST MICHIGAN AND AMONG THE FINEST HEALTH CARE CENTERS IN THE UNITED STATES THROUGH EXCELLENCE IN THE PROVISION OF CLINICAL CARE ENHANCED BY EDUCATION AND RESEARCH. IN ALL CLINICAL ENDEAVORS, QUALITY TO CARE IS PARAMOUNT. IN ADDITION, THE DMC BELIEVES THAT ACCESS TO QUALITY HEALTH CARE IS THE RIGHT OF EVERY HUMAN BEING. DMC, ALONG WITH LOCAL, STATE AND FEDERAL GOVERNMENTS, SUPPORTS A UNIQUE PUBLIC MISSION TO THE RESIDENTS OF THE COMMUNITIES WE SERVE TO ASSURE THIS RIGHT IS PRESERVED.

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

THE DETROIT MEDICAL CENTER (DMC) ASPIRES TO BE THE PREMIER HEALTH CARE RESOURCE IN SOUTHEAST MICHIGAN AND AMONG THE FINEST HEALTH CARE CENTERS IN THE UNITED STATES THROUGH EXCELLENCE IN THE PROVISION OF CLINICAL CARE ENHANCED BY EDUCATION AND RESEARCH. IN ALL CLINICAL ENDEAVORS, QUALITY TO CARE IS PARAMOUNT. IN ADDITION, THE DMC BELIEVES THAT ACCESS TO QUALITY HEALTH CARE IS THE RIGHT OF EVERY HUMAN BEING. DMC, ALONG WITH LOCAL, STATE AND FEDERAL GOVERNMENTS, SUPPORTS A UNIQUE PUBLIC MISSION TO THE RESIDENTS OF THE COMMUNITIES WE SERVE TO ASSURE THIS RIGHT IS PRESERVED.

Additional Data

Software ID: Software Version:

EIN: 38-2571767

Name: DETROIT MEDICAL CENTER

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value		
INVESTMENTS IN SUBSIDIARIES	236,075,809		
CENTRAL CASH	170,976,542		
OTHER RECEIVABLES	10,614,192		
SECURITIES LENDING ASSET	10,039,179		
OTHER BOARD DESIGNATED FUNDS	9,307,874		
CONSTRUCTION IN PROGRESS	8,123,784		
DUE FROM AFFILIATES	7,336,928		
INVESTMENT IN COMPUWARE	4,957,426		
DEPOSITS	2,293,330		
OTHER ASSETS	2,148,362		
DEFERRED DEBT ISSUANCE COST	1,357,520		
PERM RESTRICTED ASSETS	1,000,000		
FUNDED DEPRECIATION	811,176		
FUNDS FUNCTIONING AS ENDOWMENTS	402,562		
GOODWILL	345,333		
TEMP RESTRICTED ASSETS	104,791		